



**Singapore Maritime Foundation Partners Pacific Carriers Limited and Pacific International Lines to Enhance Attractiveness of Maritime Jobs through Job Redesign Pilot**

*Roles of Technical Superintendent and Vessel Operator are selected for job redesign pilot to enhance their attractiveness to the talent pool*

Singapore, 16 August 2022 — The Singapore Maritime Foundation (SMF) has partnered leading international shipping companies Pacific Carriers Limited (PCL) and Pacific International Lines (PIL) to enhance the attractiveness of maritime jobs through a job redesign pilot.

The project will seek to:

- Demonstrate the feasibility and benefits of job redesign in maritime to enhance their attractiveness to the talent pool amid a competitive market;
- Provide analysis and recommendations for future job redesign implementations in the maritime industry across more roles; and
- Develop a Workforce Transformation Guidebook to support and spur job redesign adoption among maritime companies

Professional services organisation, Ernst & Young Advisory Pte. Ltd. (EY), has been appointed by SMF to advise on the pilot, and will bring its job redesign approach and methodology to the roles of a technical superintendent and a vessel operator.

As part of the job redesign pilot, EY will assess ways to enhance workforce productivity and improve talent attraction and retention. In this pilot, the EY team's expertise and methodology will be supplemented by broader sectoral manpower development efforts under the Sea Transport Industry Transformation Map 2025 and the Sea Transport Industry Digital Plan.

The findings and learning from the pilot will be synthesised into a Maritime Workforce Transformation Guidebook, which will serve as a one-stop self-help guide to assist maritime companies embarking on their job redesign efforts.

“The competition for talent is keen. If the maritime sector wants to continue to draw talent, we must be adaptive. SMF is glad to work with PCL and PIL, with advice from EY, to pilot job redesign in two vital roles—technical superintendent and vessel operator—to make them more attractive to talent in the contemporary job market. This job redesign looks at current work processes and potential changes that may evolve in the near future as the industry embraces digitalisation and sustainability,” said Ms. Tan Beng Tee, Executive Director, Singapore Maritime Foundation.

“Talent is a fundamental driver for business value creation and talent development is a shared responsibility between the company and the employees. We come together to align business goals with employee aspirations. PCL is glad to be part of this pilot project and have our employees play an active part in renewing their skills and designing new career pathways for their roles. We look forward to having more maritime companies adopting similar efforts to provide enriching careers for existing and potential talent,” said Mr. Hor Weng Yew, Chief Executive Officer and Managing Director, Pacific Carriers Limited.

Mr. Goh Chung Hun, General Manager, Fleet, PIL said, “Attracting the younger generation to pursue a career in the maritime industry is a challenge with competition from other industries, and in particular for operational and seafaring roles. For shipping companies like us, these roles are key and critical to enable our vessels, which transport essential goods around the world, to operate well, safely and in an environmentally friendly way. As such, we need to update the narrative that a maritime career is rewarding, and seafaring is just a chapter in the maritime career. There are many exciting career opportunities post-seafaring, such as the job of a Technical Superintendent, whose main responsibility is to ensure that vessels are in good condition. Along this line, PIL is glad to be able to work with SMF on this project to assess EY’s advice to re-design the job of a Technical Superintendent (or Vessel Manager) so that it is a role that is interesting and attractive.”

“We are pleased to be appointed to assist in job redesign for the maritime sector. Singapore is one of the world’s busiest ports, and being located at an important East-West thoroughfare, the country is also a key hub in the global supply chain. Hence, having the right talent to ensure the smooth running of Singapore’s daily maritime operations is critical. As part of the job redesign pilot, the EY team will explore leveraging digitalisation to enhance productivity as well as the workforce and human resource practices that can be enhanced so the roles continue to be attractive to existing workforce as well as enticing new talent to join the sector,” said Mr. Goh Jia Yong, Partner, People Advisory Services, Ernst & Young Advisory Pte. Ltd.

The job redesign pilot is supported by the Maritime and Port Authority of Singapore (MPA).

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### **About the Singapore Maritime Foundation (SMF)**

Established in 2004, the Singapore Maritime Foundation is a conduit between the public and private sectors to accomplish the twin mission of developing and promoting Singapore as an International Maritime Centre (IMC); and to attract, engage and grow a talent pipeline to position Maritime Singapore for continued growth. For details, visit [www.smf.com.sg](http://www.smf.com.sg).

## **About Pacific Carriers Limited (PCL)**

Pacific Carriers Limited was incorporated in 1973 and has since transformed into a global maritime logistics solutions provider to commodity multinationals, energy companies and international traders. PCL has a diversified fleet of over 50 bulk carriers, multi-purpose vessels, product tankers and gas carriers, trading globally and plying regional trade lanes. Headquartered in Singapore, PCL has international presence in core shipping centres spanning across New York, Mumbai, Manila, Jakarta, Beijing, Kuala Lumpur and Hamburg. For details, visit <https://pclsg.com>

## **About Pacific International Lines (PIL)**

Incorporated in 1967, Pacific International Lines (PIL) is ranked 12<sup>th</sup> among the world's top container shipping lines. From a modest ship-owner in Singapore, PIL has developed into a global carrier with a focus on China, Asia, Africa, Middle East, Latin America and Oceania. Together with its sister companies Mariana Express Lines (MELL) and Malaysia Shipping Corporation, PIL serves customers at over 500 locations in more than 90 countries worldwide with a fleet of around 100 container and multi-purpose vessels. Apart from the core liner shipping business, PIL also has several other business units such as container manufacturing, depot and logistics services. With its mission of "Driving Connectivity", PIL strives to meet the needs of its customers through value-adding services.

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